FROM THE PRESIDENT’S DESK

We hope you find Soldiers & Sailors Memorial Hall & Museum Trust, Inc.’s 2021 Annual Report both informative and satisfying and we appreciate your time reviewing our recap of a very historic year.

We are very proud of our 2021 accomplishments achieved during an unprecedented year. We cannot single out a specific element which gave us the ability to survive the pandemic. But your consistent support over the years put us in a position to weather the storm.

Thus, we are extremely grateful to the community, our guests and especially our supporters for keeping Soldiers & Sailors relevant during a time when our Mission and Memorial could have easily been forgotten.

On behalf of our Board of Directors, our Staff, and all of those Veterans we remember every day, thank YOU for Honoring Them with your Presence.

John F. McCabe, President/CEO

"Wonderful displays, highly evocative, a great memorialization of those who served—deserves to have many more visitors."
MISSION STATEMENT

Soldiers & Sailors Memorial Hall & Museum is one of the only memorials in the United States dedicated solely to America’s military personnel, representing all branches of service and honoring both the career and citizen service member. Soldiers & Sailors Memorial Hall & Museum Trust, Inc.’s mission is to preserve a lasting tribute to those men and women of Pennsylvania who unselfishly gave of themselves in serving their country during the American Wars. Through educational outreach programs, museum exhibits, and veteran service programs, we share and promote the significance of the facility to the community as a living memorial, an educational asset, and a cultural treasure.

"Beautiful building. Awesome layout. Loved the Lincoln death mask."
Since its opening in 1910, Soldiers & Sailors has served as a meeting place for local veterans. Listed below are the veteran and military history-related organizations that met here in 2021.

American Legion
Davis Star
Federation of War Veterans
Vietnam Veterans, Inc.
Women’s Army Corps

"Quality cared for USA military history."
This past year, Soldiers & Sailors was still working to manage the impact of the pandemic and our ability to raise awareness for our museum and memorial, as well as for our virtual and in-person events. While operations may not have completely returned to normal, many steps were taken to safely invite the public through our doors once again. The community responded enthusiastically.

• March: Hall of Valor - Eleven (11) new inductees were entered into Soldiers & Sailors’ Joseph A. Dugan, Jr., Hall of Valor. For the very first time in its history, this event was livestreamed to the public to ensure its awareness continued despite the effects of COVID.
• September: Remembering 9/11 and Honoring Our Fallen - This moving installation honored more than 7,000 service members who gave their lives fighting the War on Terror. As word spread online and on local media, individuals from across the region and beyond visited the museum, some for the first time, to experience this open-air tribute.
• October: The 30th Anniversary of Silence of the Lambs Movie Screening – This was the first Soldiers & Sailors in-person event since the start of the pandemic. Over 200 guests were in attendance, and hundreds of persons online, learned of the connection between this iconic film and our building.

Because of the aforementioned events and exhibits, Soldiers & Sailors saw tremendous development in the areas of Communications & Public Relations. The following programs and projects also contributed to our online growth:

• Fill the Hill: A fundraising effort that creates a sea of stars & stripes from 5th Avenue to our front door throughout November for a month-long salute to service members.
• Memorial Day Livestream: A collaborative remembrance ceremony broadcast from the Soldiers & Sailors auditorium in partnership with Gold Star Mothers, Spouses and Families, Vietnam Veterans, Inc., and Shepherd’s Heart Veterans Home, followed by the Soldiers & Sailors annual Fallen Soldiers Tribute slideshow in addition to military and veteran videos from the community courtesy of Veterans Breakfast Club.
• Spotlight On Series: Free, virtual monthly evening series program with a panel discussion.
• Varsity Tutors: We continue to partner with the live, online learning platform providing virtual education classes in line with our mission.

Due to the successes of our veteran and educational programming, Soldiers & Sailors nearly doubled our page views online to over 440,000, while our Instagram followers grew by the hundreds.

Soldiers & Sailors is proud of the growth our organization has experienced despite the setbacks we have faced over the past two years. Every day we are taking additional steps to welcome more individuals safely into our building. We have learned to bring our mission into the homes of those within our city and across the county. We will continue to make those technological advances to preserve and honor our memorial.
<table>
<thead>
<tr>
<th>Event</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>311th Recruiting Squadron Change of Command</td>
<td></td>
</tr>
<tr>
<td>Army Cadet Commissioning Ceremony</td>
<td></td>
</tr>
<tr>
<td>Cannon Ball Honorary Committee Mixer</td>
<td>(by invite only)</td>
</tr>
<tr>
<td>Central Catholic High School Graduation</td>
<td></td>
</tr>
<tr>
<td>City Charter High School Graduation</td>
<td></td>
</tr>
<tr>
<td>CMU Bhangra Indian Dance Competition</td>
<td></td>
</tr>
<tr>
<td>CMU ROTC Commissioning Ceremony</td>
<td></td>
</tr>
<tr>
<td>CMU ROTC Marine Corps Promotion Ceremony</td>
<td></td>
</tr>
<tr>
<td>Coast Guard Commissioning Ceremony</td>
<td></td>
</tr>
<tr>
<td>Code Gomberg Memorial Service</td>
<td></td>
</tr>
<tr>
<td>First Class Bhangra Filming</td>
<td></td>
</tr>
<tr>
<td>Fox Chapel High School Graduation</td>
<td></td>
</tr>
<tr>
<td>French Legion D’Honneur Pinning Ceremony</td>
<td></td>
</tr>
<tr>
<td>Jim Manion’s NPC Pittsburgh Championships and IFBB Pro League Pitt</td>
<td>Pittsburgh Pro</td>
</tr>
<tr>
<td>Jimmy Wapo Memorial Concert</td>
<td></td>
</tr>
<tr>
<td>John L. Ford, Sr. African American Heritage Celebration: The African</td>
<td>American Experience in Western Pennsylvania during the Civil War</td>
</tr>
<tr>
<td>Legion d’Honneur Pinning Ceremony</td>
<td>(Virtual Event)</td>
</tr>
<tr>
<td>Joseph A. Dugan, Jr. Hall of Valor Induction Ceremony</td>
<td></td>
</tr>
<tr>
<td>Marco Campana Army Commissioning Ceremony</td>
<td></td>
</tr>
<tr>
<td>Marine Corps Commissioning Ceremony</td>
<td></td>
</tr>
<tr>
<td>Mauj Indian Competition Recording</td>
<td></td>
</tr>
<tr>
<td>Oakland Catholic High School Graduation</td>
<td></td>
</tr>
<tr>
<td>Passport Academy Charter School Graduation</td>
<td></td>
</tr>
<tr>
<td>Pitt Air Force ROTC Commissioning Ceremony</td>
<td></td>
</tr>
<tr>
<td>Pitt ROTC Commissioning Ceremony</td>
<td></td>
</tr>
<tr>
<td>Pitt ROTC Commissioning Ceremony</td>
<td></td>
</tr>
<tr>
<td>Pitt School of Health &amp; Rehab Services Graduation</td>
<td></td>
</tr>
<tr>
<td>Pitt School of Medicine Senior Awards Ceremony</td>
<td></td>
</tr>
<tr>
<td>Pitt School of Nursing Graduation</td>
<td></td>
</tr>
<tr>
<td>Pitt Welcome Freshmen Silence of the Lambs Screening</td>
<td></td>
</tr>
<tr>
<td>Pittsburgh Technical Institute Graduation</td>
<td></td>
</tr>
<tr>
<td>Soldiers &amp; Sailors Memorial Day Commemoration Ceremony</td>
<td>(Virtual)</td>
</tr>
<tr>
<td>Special Exhibit: The Silence of the Lambs Cage &amp; Movie Screening</td>
<td></td>
</tr>
<tr>
<td>UPMC Hillman Cancer Center Scientific Retreat</td>
<td></td>
</tr>
<tr>
<td>UPMC Mercy School of Nursing Graduation</td>
<td></td>
</tr>
<tr>
<td>UPMC Shadyside School of Nursing Graduation</td>
<td></td>
</tr>
<tr>
<td>UPMC Shadyside School of Nursing Graduation</td>
<td></td>
</tr>
<tr>
<td>Vitalant Blood Drive</td>
<td>(26)</td>
</tr>
<tr>
<td>VVI POW/MIA Vigil</td>
<td></td>
</tr>
<tr>
<td>West Penn Hospital School of Nursing Graduation</td>
<td></td>
</tr>
<tr>
<td>William T. Habacivich Marine Corps Commissioning</td>
<td></td>
</tr>
<tr>
<td>Women’s Overseas Service League National Meeting</td>
<td></td>
</tr>
</tbody>
</table>

"Just in awe. I will tell my children they cannot deny my grandchildren the opportunity to visit this most historic museum. My dad Ron Beary was a Seabee in WWII on the Kitkun Bay."
Soldiers & Sailors Memorial Hall & Museum’s rental operations began to return to some normality in 2021 as COVID-19 restrictions began to ease. Still, as events resumed, our corporate leadership continued to monitor the progress of the virus and took the needed precautions to keep our guests and staff safe.

Here are the 2020 and 2021 Paid Rental Event numbers for comparison.

- **Corporate**
- **Concert & Performance Arts**
- **Weddings**
- **Graduations, Promotions & Recognition Ceremonies**
- **Other**
"I am an American soldier & I love it here! Great job."
2020 REVENUES AND EXPENSES

Support and Revenues
- $17,995
- $188,072
- $31,494
- $40,493
- $1,837,744

- Government Assist / Grants
- Contributions
- Auditorium / Banquet Hall Rentals
- Special Events
- Program Service Fees
- Other Income

Expenses
- $411,007
- $222,830
- $1,138,917

- Programs: Museum / Hall / Education
- Management / General
- Fundraising

Liabilities & Net Assets
- $378,277
- $8,522
- $3,244,340
- $69,174
- $212,398
- $1,589,942
- $80,134

- Accounts Payable
- Compensated Absences
- Net Assets Unrestricted
- Investment in Fixed Assets
- Rental Deposits
- Net Assets: Designated - Remembrance Park
- Temporarily Restricted

Assets
- $166,304
- $17,743
- $2,301,375
- $38,451
- $13,283
- $6,046

- Cash & Cash Equivalents
- Accounts Receivable
- Equipment
- Leasehold Improvements - Work in Progress
- Grants Receivable
- Inventory
- Leasehold Improvements
- Other Assets
DEVELOPMENT & FUNDRAISING

Despite the challenges impacting us with the ongoing pandemic throughout 2021, Soldiers & Sailors has remained steadfast in maintaining and developing our fundraising initiatives, as well as incorporating a donor management system and a new platform to host our fundraising activities.

By keeping a consistent message and communicating with our loyal donor base:

• Individual Giving has remained steady, with over $38,000 being raised in General Donations.
• In addition, over $13,000 was generated in the second year of Fill the Hill, as individuals from Pittsburgh and beyond sponsored flags for $20 each. Over 500 flags were placed and illuminated on our front lawn in honor of our nation’s veterans on Veteran’s Day and throughout November. A second strong showing displayed how the community has embraced this meaningful Annual Campaign program.
• #GivingTuesday contributed to over $1,300 being raised in support of our mission in just 24 hours.
• Nearly $600 came from our Friends Membership program with new members, despite the effects of COVID-19.

While we could not have a normal Over 21 Night to commemorate the 30th Anniversary of The Silence of the Lambs, adjustments were made so we could still acknowledge the year’s significance and welcome guests into our building for a movie screening, re-enactments, caricatures and special guests.
• Over $3,000 was raised from our efforts, with nearly 200 tickets purchased.

The most significant activity, and result, was our major push for corporate sponsors and larger personal donors in 2021. We specifically focused our efforts on the annual Cannon Ball fundraising gala in order to introduce our mission to and cultivate corporate sponsors and funders. Regrettably, but logically, due to the pandemic and wanting to ensure not only the best event and attendance, as well as protect the health and safety of our guests and staff, we decided in early Fall to postpone Cannon Ball until March 2022. This decision was heavily influenced by our Host Committee, made up of many new sponsors and corporate representatives. Despite this decision, solicitation of revenue has not ceased.
• The Development Team brought in nearly $50,000 before the end of 2021 with another $12,500 outstanding and over $20,000 in additional asks pending decision.

A late-year decision in response to yet another COVID spike required us to move the date again – this time, to November 2022. Nonetheless, we expect our efforts to show sponsored dollars, combined with funds generated from the auction and ticket sales, producing one of the largest and best Cannon Ball events ever, with over 200 guests alone representing companies within the Pittsburgh area.

"Thank you for preserving our history!"
THANKS TO OUR CONTRIBUTORS AND COMMUNITY OF SUPPORTERS

$250,000 & Above

Allegheny Regional Asset District

$20,000 - 30,000

Estate of Edwin S Burkhart
The County of Allegheny

$1,000 - $5,000

Elaine H. Berkowitz*
Lois G. Shirley*
Womens Overseas Service League

$500 - $999

Peter C. & Joan M. Bellisario*
Judy and James E Williams Jr Family Fund - Pgh Foundation
John F. & Caroline G. McCabe*
Mt Lebanon Post 156 - The American Legion Inc.
Paul A. & Ruth E. Platek*

$100 - $499

Carol Aeberli
Armstrong County Historical Museum & Gen Soc
Roy Cheran
Richard O. & Mary M. Contestabile
Ronald M. & Barbara A. Damer
W. Douglas & Peggy J. Drumheller
Dennis M. Duda
Thomas L. & Eileen Edwards
James J. & Janet A. Engleson
William Follansbee
Maureen Frew
Geraldine E. Gomberg
Richard Laufer*
Max Levine
Natalie Macko
Phyllis E. McKeon
Metro Benefits Inc.
Morningside VFW Post 3945
Nancy N. Nernberg
Nicholas A. & Charisse A. Oto
Robert D. & Karen G. Perris*
Norman L. & Susan R. Ruggles
Soldiers & Sailors Education - In honor of Elaine Kraus
Sugar Grove American Legion Post 758
Robert Wagner
Richard A. & Nancy Lee Williams*
Samuel R. & Rebecca K. Wyss

* Board Members
Mary Baez
Ronald Caveglia - In loving memory of Joe H. Caveglia
Chris Moore Communications*
Florence Corbett - In honor of Harry M Corbett
William A. Crookshank*
Sue Ellen Snedeker Dunlap
Robert Geiger
Gary L. & Michael L. Greisinger
Richard Henke - In loving memory of Victor Henke WWII
Ladies G.A.R. PA Circle 173
Laura Lynch - In loving memory of Frank J. Surdoval
Dorae McGinnis - In honor of Robert McGinnis
Edward Moylon
Daniel Nailon & Family
Linda Organist - In loving memory of Ted Organist
Grace Petrelli
Anchel Siegman
Richard Sikora
Kathleen Silvia
Conrada A. Skindzier
Michelle Smetanick
Major General William D. R. Waff
Jacqueline Williams - In memory of Elaine Kraus

"Truly amazing & really tells America's story! So much better than some of today's politicians."
The Fill the Hill Story

In the early days of October 2020, our staff discussed a few concepts and ideas on how to avoid having Veterans Day become another casualty of the COVID pandemic. Facing limitations related to social gatherings, funding, and promotional means, a simple but impactful idea of filling our historic front lawn with flags for November grew into the "Fill the Hill" program. The community’s response blew away our expectations. That support continued in 2021 with a steady stream of donations.

The Light Up the Hill portion of this fundraising effort had some very special moments too. At dusk on Veteran’s Day, people gathered to view the lighting of the luminaries amid a sea of flags. Retired Shaler Area School District teacher Gene Ritz performed a song he wrote titled "If We Fall - - We Gave it All" as a special musical tribute dedicated to all who have served. Attendees were also treated to a surprise appearance by County Executive Rich Fitzgerald.

The following pages are dedicated to those who made Fill the Hill/ Light Up the Hill donations helping us raise $13,000.

"Enjoyed visiting with my son-Discovered two of our ancestors’ names on the Civil War Unit memorials—great day."
$500 - $999
Robert Bleier

$100 - $499
Darlene Adams
American Legion Post No 0902
Lillian Bailey
Peter Bellisario*
Judy Black
Michael Bookser*
Ray Brendel
Mary Ann Brown
Julie Carson
Frank Chiprich
Reynolds Clark
Thomas Cusick
Daniel D’Alessandro
Nina DiBello
DiCresco Parsons VFW Post 803
David Dombkowski
Margaret Eichner
Michael Evanish
Zita Findlay
William Follansbee
J. Kirk Freyvogel
Donna Gamrod
Mary Giannopoulos
Cindy Grebinoski
Dan Griffin
Guyasuta Post 709 VFW
Carolyn Haser
Andrea Hinds
Sharyn Iammers
James Jamieson
Roberta Jones

* Board Members

Kathy Kitterman
Kevin Laird
Christine Antone Mazza
Caroline McCabe*
Brinton Motheral
Sue Moyer
Thomas Parke
John Paterlini
Karen Petroff
Paul Platek*
Ron Poropatic
Pete Reskovac
Rachel Roth
Cynthia Russell
Paul Schaughency
Robert Simon
Michael Surdoval
Jacquelyn Szilvasi
Anna Tomko
Vietnam Veterans, Inc.
Jean Wagner
Dick Williams*
Jim & Judy Williams
Patrick Witcop
Stephanie Yurochko

$99 and Below
William Agnew
Pamela Albrecht
Kathleen Ali
Tina Allen
Linda Anderson
Barbara Anselm
Mary L. Baez

Carol Baker
Norma Baldwin
Kathleen Ballina
Allison Barash
Joanne Barto
Elaine Becker
Gagandeep S. Bedi
LTC [R] Elaine Berkowitz*
Bonnie Berzonski
Frances Bishop
Clement Blazewick
Susan Bobjak
Sheryl Borden
Marjorie Bradwell
Patricia Brietich
Mary Frances Brining
Linda Broderick
Linda Brown
Aileen Bunce
Pamela Burns
Elayne Busovicki
David Caldwell
Elaine Callery
Patrick Carroll
Mercedes Cavalier
Andrew Charalambous
Roy Cheran
Patricia Clemenc
Linda Colchagie
Holly Coleman
Shelagh Collins
Chris Connor
Lynne Coogler
Adam Crall
William Crookshank*
Janice Cruikshank
Rich DeBiasio
Jane DeGregorio
Angela Dehel
Stacy Dennison
Elizabeth Diana
Cynthia DiBello
Deborah Dorsey
Francine Dudding
Kathy Dugan
Michelle Dunn
Ellie Dvorsky
Winifred Eichelberger
Margaret Eichner
Kimberly Emert
Susan Eyrolles
Rene Faust
Christina Favero
Jesucita Ferrari
Ralph Fey
Donna Flannery
Mindy Floro
Rhonda Floyd
Frances Fonzi
Lynn Froehlich
Donna Fryer
Gina Funk
Rosemary Futrovsky
Joseph Garlicki
Lynn Gibson
Darlene Gilboy
William Gracey
Nancy Green
Shirley Griffin
Donna Groom
Kimberly Guseman
Cindy Haigh
Jennifer Halle
Linda Hanselman
Jeff Hardman
Diane Harrell
Ronna Harris Askin
Emily Hartman
Mary Ann Heneroty
Carl & Audrey Henn
Steven Hernandez
Barbara Hoover
Carda Horton
Marta Hughes
Mark Hughes
Paula Jablonowski
James Joyce
Rhoda Judd
Brian Kaczynski
Sheila Karwoski
Loretta Kendall
Diane Kennard
Camille Kersey
Judith Ketlerer
Eileen Kidd
John Kohler
Ann Kostial
Denise Krieg
Shannah Kristin
Ladies G.A.R. PA Circle 173
Nancy Larson
Kenneth LaSota
Roberta Lasto
Rich Laufer*  
Daniel Laus
Suzanne Leahy-Chemsak
Bruce Leary
Betty Odeal Lee
Beth Leo
Mary Ellen Litwaney
Linda Lombardo
Rhonda Luczak
Michael Lynch
James Manzuk
Lori Markey
Donna Masur
Barbara McCabe-Sherbine
Jacqueline McCann
Marianne McClain
Kate McCorkle
Jean McCue
Scott McMannis
Steven Menges
Mary Ann Merranko
Cheryl Messick
Judy Meyer
Georgann Meyers
Eritz Michael
Joseph Mientus
Lori Mikolay
Gerard Mikus
Kathleen Miller
Sandra Miller
Dennis Miller
Tracy Milton
Eileen Minto
Michael Monaco
Lacy Montelione
Janet Montgomery
Nancy Larson
Kenneth LaSota
Robin Lasto
Rich Laufer*  
Daniel Laus
Suzanne Leahy-Chemsak
Bruce Leary
Betty Odeal Lee
Beth Leo
Mary Ellen Litwaney
Linda Lombardo
Rhonda Luczak
Michael Lynch
James Manzuk
Lori Markey
Donna Masur
Barbara McCabe-Sherbine
Jacqueline McCann
Marianne McClain
Kate McCorkle
Jean McCue
Scott McMannis
Steven Menges
Mary Ann Merranko
Cheryl Messick
Judy Meyer
Georgann Meyers
Eritz Michael
Joseph Mientus
Lori Mikolay
Gerard Mikus
Kathleen Miller
Sandra Miller
Dennis Miller
Tracy Milton
Eileen Minto
Michael Monaco
Lacy Montelione
Janet Montgomery
William Moran
Judy Mullin
Patrick Murray
Heather Myrah
Rita Nail
Therese Naimark
Joseph Nichols
Catherine O'Brien
Catherine Obriwn
Janet O'Connor
Mary Olup
Carol Orisa
Richard Osan
Theresa Ott
Martha Palumbo
Cindy Patton
Mark Pearson
Dianne Pellington
Marie Perry
Lisa Petitta
Betty Pierce
Janis Piper
Laura Podurgiel
Kathryn Rachuba
Joe Reljac
Andrea Remish
Mary Repko
Pete Reskovac
MaryAnn Reynolds
Marjorie Rhody
Gale Richardson
Alan Robertson
Natalie Rosborough
Julie Rosol
Jean Ross
Rose Ross
Greg Rumbaugh
Michele Saled
Carol Salyers
Gretchen Sanders
Samantha Sarraf
Lise Schneider
Sandra Shaffer
Melinda Shearer
Melissa Shontz
Terri Shore
Robert Simon
Sharon Slobodnyak
Clarence Smearman
Barbara Smith
Diana Smith
Donna Sommer
Caron Springer
Jackie & Kris Stebler
Mara Sullivan
Nancy Szalla
Kathleen Tafel
Ronald Tanski
Donna Then
Nancy Thorns
Alan & Carol Tignaneli
Carol Tignaneli
Renee Trice
Janet Tumbas
Sue Unterholzner
Karen Urbanowicz
Darlene Urish
Constance Valle
Denise Verzi
Veterans of Foreign Wars
Lorraine Vincent
Donna Volturno
Donna Walmsley
Kathleen Walsh
Bridget Watson O'Brien
Kevin White
Jacqueline Williams
Helen Wilson
Carol Wirth
Alan Wisniewski
Loretta Worsham
Debra Yarnot
Sandra Yurko
There are various ways to provide financial support to Soldiers & Sailors. The Friends Membership Program is one of those options, and yes, membership does have privileges! So, our Friends enjoy knowing they're helping maintain a Pittsburgh landmark while receiving the perks listed to the right.

Our program has three levels: Family ($50), Dual($25), and Individual ($15). Please encourage those in your circle to join either during a visit to the museum or online at soldiersandsailorshall.org

All Friends members receive:
· A membership card valid for one year from the date of purchase
· News and Upcoming Event email updates
· Free museum admission for the year (number of visitors based on Individual, Dual and Family membership level)
· 20% discount on select Soldiers & Sailors Memorial Hall & Museum Trust, Inc. events
· 10% discount on Gift Shop purchases
· 20% discount on group tours. All tour options are available during regular museum hours and must be reserved in advance

*Renewed membership

“Wow! Loved it!.."
Soldiers & Sailors Memorial Hall & Museum wants to extend special thanks to our volunteers!

Please refer to the key on the lower right to find the events worked by the volunteers listed below:

Larry Anderson
Marshall Anderson
Reid Canady
JaQuay Carter
Daughters of the American Revolution
Lynne Hayes-Freeland
Paul Lawson
Caroline McCabe
Russ Raisig
Gene Ritz
Dan Telep
Gold Star Mothers
Gold Star Spouses
Gold Star Wives
Gold Star Families
Vietnam Veterans Inc.
Trenton Wood
Reverend Mike Wurschmidt

Vietnam Veterans Inc., participating in Light Up the Hill.

“Amazing Museum with even greater artifacts. (A)Must stop for history buffs and others too.”
In 2021 the Education Team continued to provide a variety of programs for people of all ages to educate the community about military history while also preserving the stories of local heroes. Although many of our traditional offerings continued to be affected by the pandemic, some programs were still held throughout the year.

A particular highlight of the year was the Civil War Summer Camp. Each year the program alternates between Civil War and World War II themes. This year, thirteen students attended the Summer Camp in person and discovered what life was like for Civil War soldiers via the following:

- Hands-on experience with artifacts and reproductions from the museum’s collection.
- Participants toured the museum’s extensive exhibits.
- Appearances by special “guests” Abraham Lincoln, Ulysses S. Grant, and a Civil War surgeon.

Comments from the student surveys were glowing. Here is a sample:

“I loved it at camp. It was my first time going this year and it was great. I highly recommend this and greatly look forward to next year’s camp. Thanks!”

“I love this camp. It is super cool. They put a lot of work into it. I like everyone here. I hope to come next year.”

Summer Reading Camp wasn’t the only Soldiers & Sailors Education Program that continued in 2021:

- Boy Scout Merit Badge Programs: Soldiers & Sailors is an authorized counselor for both the American Heritage and Citizenship in the Nation Boy Scout Merit Badges.
- Footlocker Outreach Programs: A Soldiers & Sailors’ Museum staff member or trained volunteer docent traveled to various locations with presentations related to the American Conflicts.
- Guided Tours: Led by a museum docent, this 90-minute experience included all public viewing areas of the museum.

Other long-established programs were offered in 2021.

- The annual John L. Ford, Sr. African American Heritage Celebration went virtual in 2021. More than 1,800 people attended this free program to learn about the African American Experience in Western Pennsylvania during the Civil War. KDKA-Radio and TV Talk Show Host Lynne Hayes Freeland returned as the moderator for a second consecutive year. Panelists included: JaQuay Carter, Founder & President of the Greater Hazelwood Historical Society of Pittsburgh; Rich Condon, Founder of Civil War Pittsburgh and Michael Kraus, Soldiers & Sailors Curator of Collections.
- Soldiers & Sailors’ monthly program “Spotlight On” continued with topics presented by museum staff, as well as, special guests from outside our organization. Several highlights for this free virtual series included: Beer in the History of War with Brew: The Museum of Beer, Medical Service Dogs for Veterans with Guardian Angels, and the Tomb of the Unknown Soldier with the Society of the Tomb Guard. In total, more than 4,300 people attended.

Like the Museum Team, The Education Department was called upon by outside sources.

- Soldiers & Sailors once again partnered with the live learning platform Varsity Tutors to provide seven virtual education classes over the year. Each class included information about a topic related to our mission as well as an interactive component that encouraged participation from the audience. In total, more than 2,600 people attended these classes.

- As a prelude to the 100th anniversary of the Boulevard of the Allies, Soldiers & Sailors worked with the City of Pittsburgh to create banners that hang along the roadway recognizing local veterans. Thirty-two individuals were selected from the Joseph A. Dugan, Jr. Hall of Valor, and their names and photographs were provided for the banners. The individuals represent a diverse group including several pioneers for women and people of color in uniformed service.
The Museum Team is responsible for maintaining, recording, storing, and displaying artifacts in the Soldiers & Sailors collection. Donated artifacts are featured in our exhibits with the hope of giving museum visitors insight into the life of American military men and women. Soldiers & Sailors’ artifacts add depth and bring a more personal perspective to our nation’s history. We are honored families entrust us with these precious items. The Museum’s collection continued to grow last year.

- We accepted 120 collections of artifacts from donors.
- The Museum Team entered 1,288 artifacts into PastPerfect, the software application we use for collections archiving.

With a click of a mouse, each artifact can be located, with a description and history provided. This software enables Soldiers & Sailors to present new displays and update existing cases more efficiently. In 2021, some of our longstanding exhibits got a new look. Total “refreshes” or updates allowed us to show different artifacts in the Civil War Infantry (case # 3), the Homefront (case # 29), and the Nurses (case # 31) displays. Large-scale changes were also made over the year in the museum hallways.

- Deconstruction began on the existing Korean War “’niche” case. The work by Pittsburgh-based architectural design company EngineHouse, will provide optimum display space and protect artifacts from environmental harm.
- Phase one-planning & design (design development, fabrication documents, layout) has been completed, and the budget approved.
- Funding has also been secured for three additional niche cases and one large vitrine or glass showcase.

A generous $30,000 donation by the Estate of Edwin Burkhart Fund in 2021 is making some long-anticipated changes possible. These restricted funds are for the redesign of the Navy Case and for use by the curatorial/museum department. Acknowledgment of this financial gift is manifested with a nameplate on the museum’s Commander-in-Chief Plaque.

While much happened over the year, not all the Museum Team’s activities were confined to inside the building. For the somber 20th Anniversary of the 9/11 attacks, Soldiers & Sailors recognized those service members killed fighting the War on Terror with an outdoor exhibit installation. Dog tags, one for each fallen soldier, were suspended from 200 feet of chain strung across and between the light posts that line the walkway. Visitors passed under the Remembering 9/11 and Honoring Our Fallen Dog Tags Installation. Here are some other facts about this display:

- All departments within Soldiers & Sailors helped to assemble and erect this stirring installation.
- The display was comprised of 7,053 replica dog tags- one for each American soldier killed in the conflicts since 9/11.
- Included within the exhibit were 300 “flag” dog tags which represented the service members from Pennsylvania who lost their lives fighting the War on Terror.

Also, outside our walls over the course of the year, we received requests for advice or assistance relating to our mission. These activities included:

- Creation of a new display at Pittsburgh VA Medical Center-University Drive (MOH recipients).
- Appearance at the Max Motive May 24th car show.
- An on-screen historian appearance by curator Michael Kraus for the History Channel show “Man vs. History” (S1, E6, aired August 24, 2021). The episode examined President Abraham Lincoln’s choice between the Spencer and Henry rifle in the Civil War.
- We contributed photographs and descriptions of Civil War items from the Soldiers & Sailors collection to Civil War Pittsburgh social media pages.
- The Museum Team also contributed photographs and descriptions as well as a review of the Civil War Times Magazine article “Fight for the Colors” (Vol. 60, no. 4, August 2021).
"Incredible. I learned so much. The Civil War section was especially great since I am a scholar of C.W. history. Very inspirational. The people of PA were/are an incredible, brave bunch!"